

MOTLHOTLO VILLAGE RELOCATION

MOGALAKWENA MINE

**IAIA Symposium Presentation
Kruger National Park
22 October 2014**

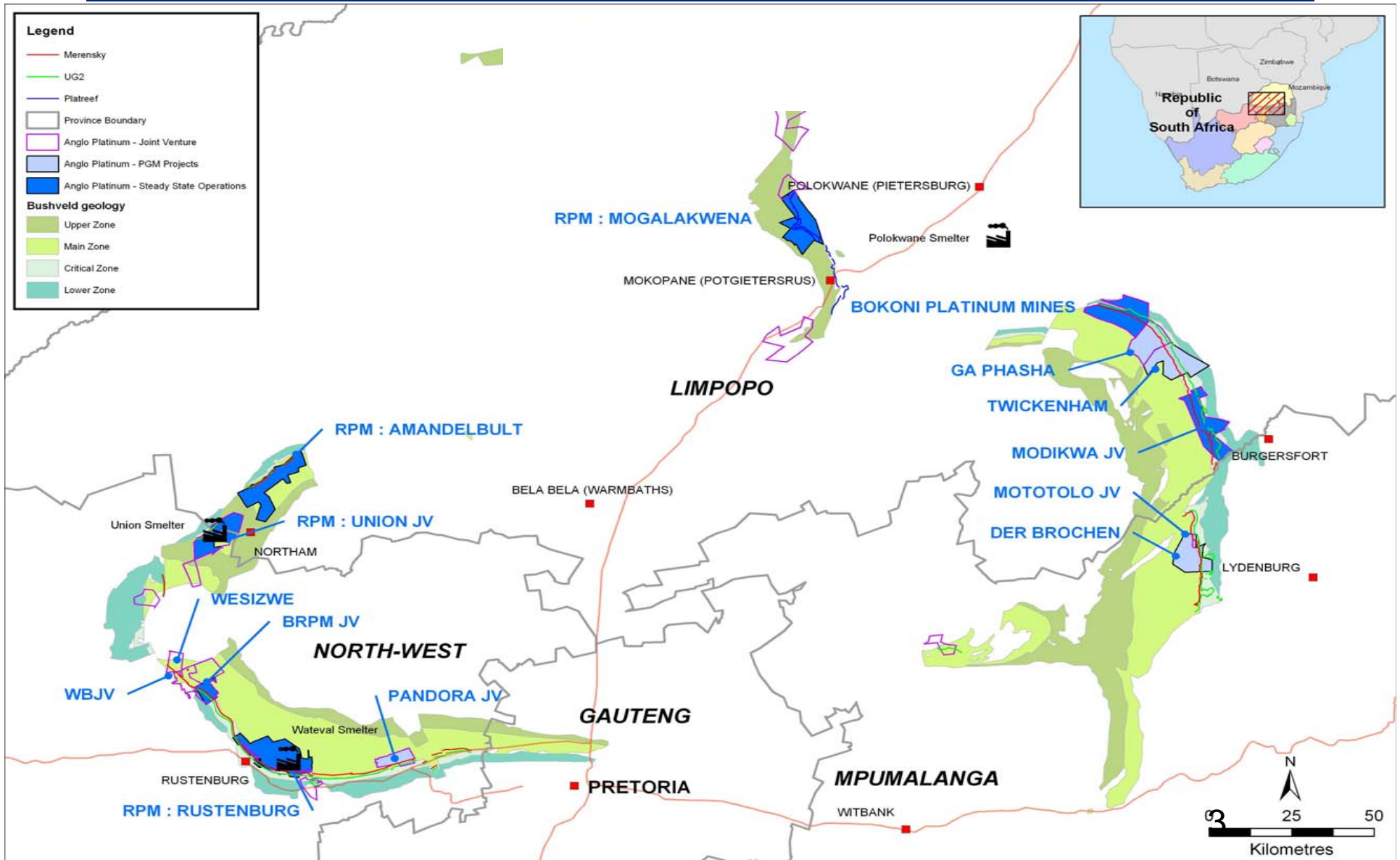
Presented by: Etienne Espag

Mogalakwena Operation

Motlhotlo Village Relocation Project

- Project Background
- Community Engagement Structures
- Green File Review
- Current Project Status
- Lessons Learnt
- Key Challenges

Mogalakwena Mine

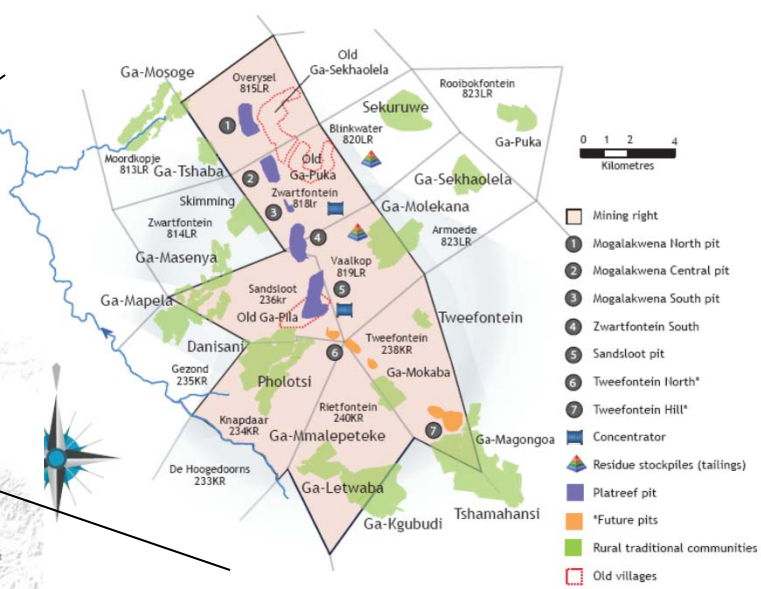
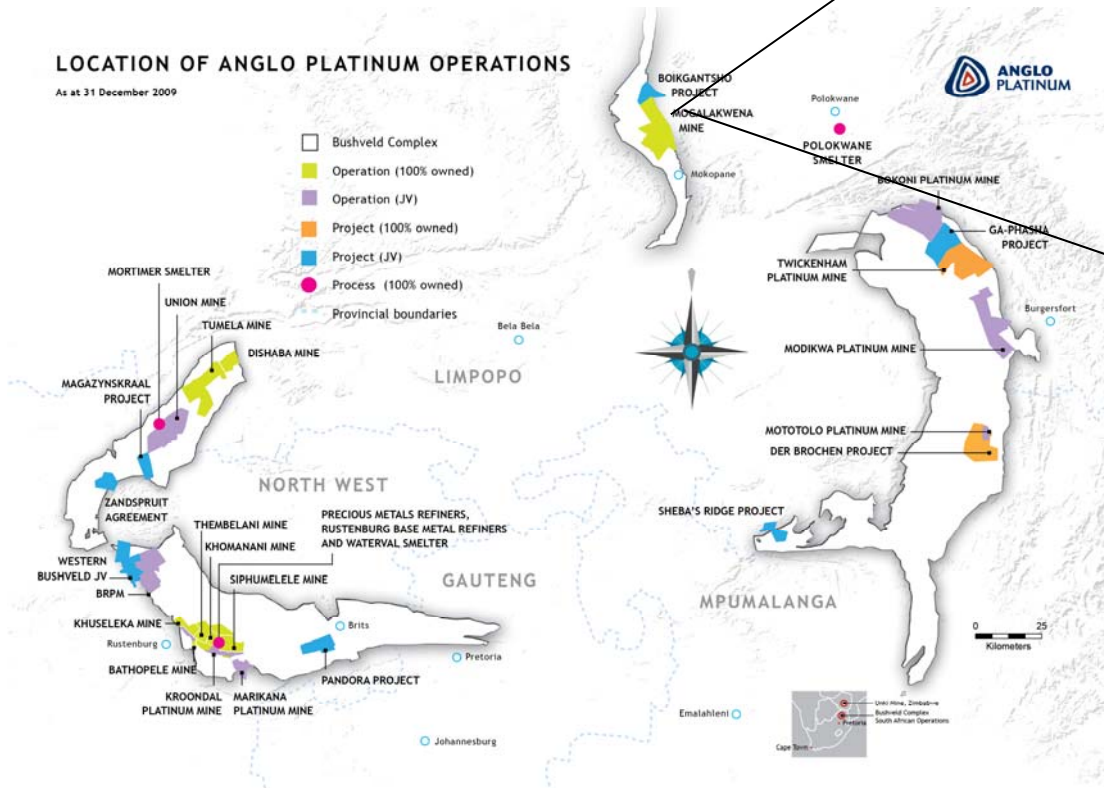


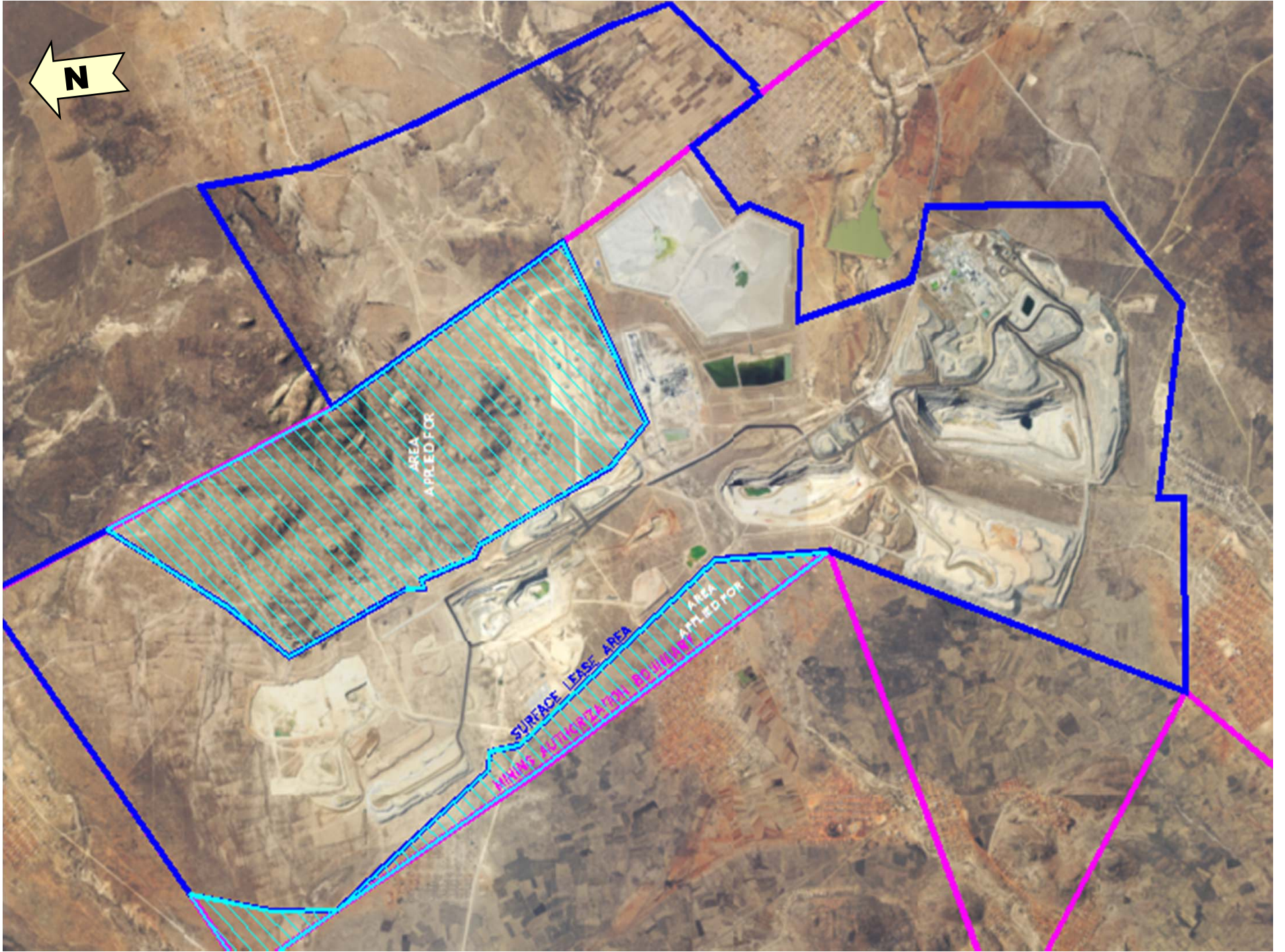
Mogalakwena Mine

Mogalakwena

LOCATION OF ANGLO PLATINUM OPERATIONS

As at 31 December 2009





AREA APPLIED FOR

SURFACE LEASE AREA

AREA APPLIED FOR

MINING PERMITTING AREA

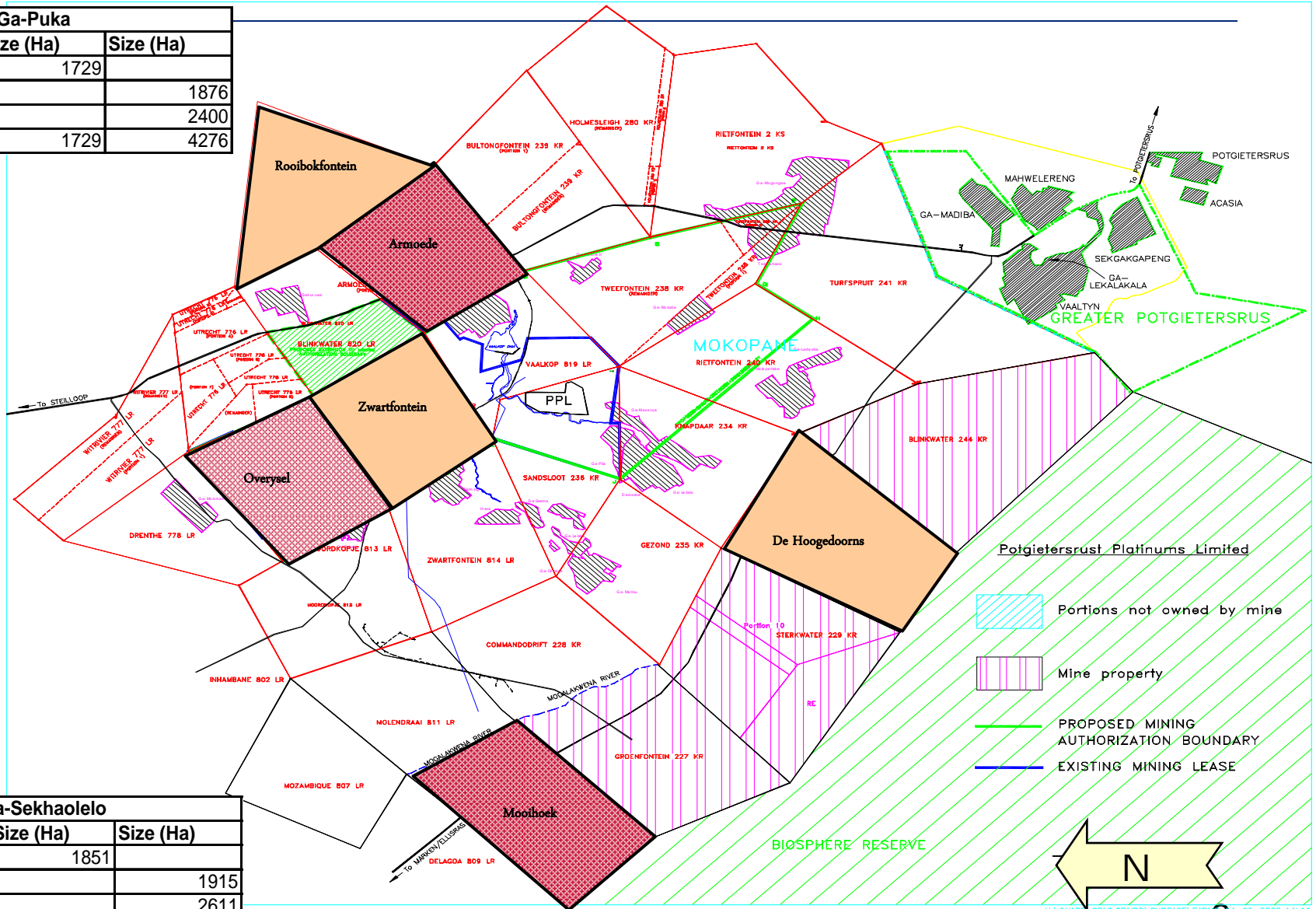


A landscape photograph showing a village at the base of a mountain range. The mountains are rugged and rocky, with some greenery on the slopes. The sky is blue with scattered white clouds. The foreground is a grassy field with small trees and bushes. The text "Motlhotlo Village Relocation Project" is overlaid in the center of the image in a white, bold, sans-serif font.

Motlhotlo Village Relocation Project

PLATINUM Communities & Land Exchange for Relocation

Ga-Puka		
Farm Name	Size (Ha)	Size (Ha)
Zwartfontein	1729	
Rooibokfontein		1876
De Hoogedoorns		2400
Total	1729	4276



Ga-Sekhaolelo		
Farm Name	Size (Ha)	Size (Ha)
Overyael	1851	
Armoede		1915
Mooihoek		2611
Total	1851	4526

Consultation Process – Prior to Project Approval

Initial Contact

- Communities consulted by Mine & Relocation Committees formed : 1998
- Professional Team appointed & engaged with Relocation Committee from: Mar 02
- Community meetings with Professional Team, Premier's Office & Municipality: 01 May 02

Site Selection Process

- Community meeting with Professional Team to discuss Site Selection: 10 May 02

Consultation during EIA

- Public Participation meetings – Key Stakeholder Workshop: 20 Sep 02
- Social Impact Assessment – 12 Focus Group Discussions: 2002

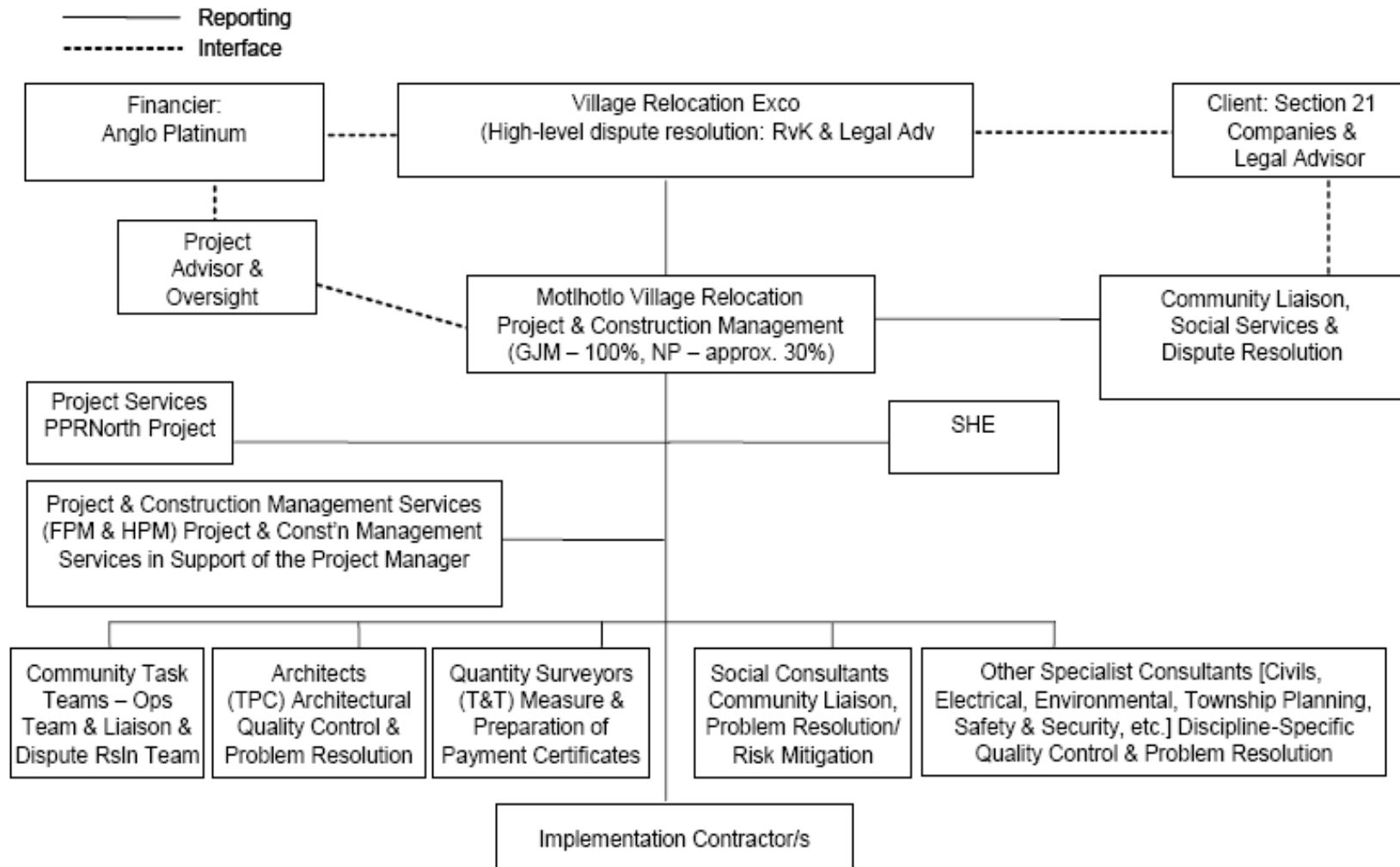
Community Resolution

- Land Rights Holders' Community Resolution signed off: 13 Oct 02
- Relocation & Donation Agreements signed off: 17 Jul 05

Community Relocation Project

- Project initiated with 100% homeowner sign-off (one-on-one agreement)
- Development of bulk and reticulated infrastructure
- Development of 956 new houses
- Development of 61 other structures
- Compensation for loss of surface access to farmers
- Grave relocation – some 2,216 graves relocated
- Homeowner allowed to salvage old house
- Compensation for existing facilities not relocated
- Settling in allowance paid post relocation
- “Land for land” exchange allowed for plus 2x donation farms
- Development of 700Ha of “mealiefields”
- Brick making facility donated to community
- R50m Community Trust fund per community (R5m + 10years x R2m = R25m)
- 30% preferential employment opportunities provided
- AP will provide cost assistance for cost of municipal services (5 year period – 100%)

Community Engagement / Project Management Structure



Community Relocation Stakeholders

Section 21 Companies (non profit organisation):

- Ga-Sekhaolelo & Ga-Puka Relocation and Development Associations
 - Community organized themselves into various committees / factions
 - Section 21 Companies formed under the guidance of their legal representatives
 - Governance & communication training provided to Section 21s
 - Project EXCO held on bi-weekly frequency (AP & Community Legal Advisors)
 - Regular / weekly communication meetings with Community (Kgoro's) by S21s
 - S21 received a monthly stipend (stopped stipends end 2008)

Traditional Authority

- Mapela Traditional Authority - Kgoshigadi Langa, Traditional Authority Council & Headman

Municipal Services Officers

- Employment of Community members to operate & maintain municipal services

Operational Teams

- 14 Community members employed to assist Project Managers with Project logistics
- Interface with community (Homeowners)

Community Liaison Officers (CLO's)

- 4 Community members employed to ensure effective Community Liaison
- Manage the Community labour employment & dispute resolution

Community Labour on Village Construction Contract

- Varied between 500 and 1000 local Community members employed by Contractor

Relocation of Motlhotlo Village

- **Project Progress**

- Project construction completed in 2009
 - Homeowners relocated : 897 of 956 (94%)
 - GS relocated : 459 / 461 (99.6%)
 - GP relocated : 438 / 495 (88.5%)
- Some 2508 graves have been exhumed and relocated.
- Municipal services handed over to Municipality (Mar 2011)
- Engagement with “new” legal advisor commenced in mid 2010 to unlock 6% of community who refused to relocate
- Leased agreements formalised
- New agreement formalised in 2012
- Relocation completion scheduled for Q1 2015

Key Lessons Learnt

- Engagement structure and “personal” interface is critical to the success of the project
- Any project deferment / timing impact has significant consequences on stakeholder relationships
- Duration of the project to be optimised without impacting community whilst ensuring the stakeholders are brought along
- Community representation structure and its engagement to be supported on a continuous basis
- Identify and develop key partners (government, NGOs) for the project at the outset
- Understand that it is very difficult to make resettlement a good news story so plan around this position
- Proactive communication and clear evidence of upliftment can help the media present a more balanced message
- Stipend payments to Section 21’s created significant issues – avoid as far as possible
- Payment of community legal advisor needs to be done via third (independent) party
- Significant consideration to be awarded to youth (coming of age)
- Traditional law to be questioned / clarified (avoid assumptions) focus on role of woman & youth
- Impact of negative publicity on company’s management protocol not to be underestimated
- Continuity of key project team members are critical to project success

Old Ga-Puka



05/05/2006

Old Ga-Sekhaolelo



05/05/2006

New Ga-Sekhaolelo & Ga-Puka Villages





**Puka-Sekhaolelo,
Crèche**





Evangelist Church -
Motlhotlo



Ga-Puka Small “Illegal” House 30 m² (Stand No. 280)

